Timing issues in merger review

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I. Time Pressure

II. Risks under Time Pressures

III. Rules and Practices in China

IV. Suggestions

I. Time Pressure

M&A, by nature, is very time-sensitive. Both enforcement agencies and parties will face timing issues.

(i) Parties

window of opportunity: failure of transactions

financial loss:

(ii) Agencies

Statutory periods:

Internal timetables:

Pressure from parties:

Pressure from the outside:

II. Risks under Time Pressures

In particular, there are more risks for those cases which are complicated or have competition concerns under time pressures.

- (i) Rely on biased information
- Due to information asymmetry, new market in which case handlers don't have experience, etc.
- (ii) Time-constraint on market investigation Sufficient investigation and analysis could be difficult

- (iii) Economic analysis
- e.g., to simplify their economic models or reduce their econometric analyses.
- (iv) Remedies

Under the statutory periods, it is difficult to make an overall assessment on the remedy proposals.

Up-front buyer problem:

- (v) Rights of defense or information
- (vi) Risk to fail to complete merge review

III. Rules and Practices in China

(i) Strict time limit

Statutory periods:

Phase 1, 30 days

Phase 2, 90 days

Phase 2 can be extended by 60 days under the following circumstances:

- (i) the parties agree to extend the time limit;
- (ii) the documents or materials submitted are inaccurate and need further verification;
- (iii) other significant events occurred after notification.

Lack of "stopping the clock"

time-constraint:

natural days vs. working days: holidays

revoke and re-file: few cases

Short-staffed:

(ii) Advantages and disadvantages of rules on timing

Advantages: predictability

Disadvantages: lack of flexibility

(iii)Practices to cope with time-pressure

To encourage the parties to file as early as possible and carry out pre-notification consultation;

To formulate the criteria for simplified cases and encourage the parties to apply for publication on website;

To start market investigation on important issues at early stage;

To keep communication with the parties timely and efficiently;

A good internal organization (timetable, clear goals and communication, etc.)

IV. Suggestions

Pre-notification consultation:

"Stopping the clock":

Positive cooperation from the parties:

More efforts made to improve efficiency:

Exchange "best practices" with other jurisdictions:

Thank you for your attention!

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